

# CRIME CONTROL AND PREVENTION DISTRICT

# **FY2015 Program Overview**













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School Security Initiative

#### Mission

Work in partnership with participating school districts to provide a safe learning environment for students at schools within Fort Worth through the School Security Initiative Program.

#### Overview

The Fort Worth Police Department (FWPD), area school districts, and the Lena Pope Home work in partnership to provide youth a safe educational environment by providing FWPD officers at schools within the city limits of Fort Worth that are participating in the School Security Initiative Program. The Crime Control and Prevention District (CCPD) funds 65 sworn positions as well as related training, weapons, IT costs, and a variety of equipment and supplies associated with the program. The participating school districts and Lena Pope Home reimburse the FWPD 50 percent of the officer personnel and operating costs, and the full cost for a corporal, four sergeants, a lieutenant, and two relief officers.

Serving in a dynamic position, the School Security Initiative's (SSI) officers are sensitive to the varied needs of students and staff, while also being vigilant and prepared to carry out law enforcement duties at a moment's notice. In the summer months, SSI officers continue rigorous training to prepare them for the upcoming school year--providing them with the knowledge and tactics to readily act in any situation, from minor incidents (e.g., bullying, fights) to major events (e.g., bombings, shootings).

Schools from the following school districts and/or agencies participate in SSI:

School District	Number of SSI Officers
Crowley ISD	4
Eagle Mountain / Saginaw ISD	5
Fort Worth ISD	43
Lake Worth ISD	1
Lena Pope Home	1
(Tarrant County Juvenile Justice	
Alternative Education Program)	
Keller ISD	3
Subtotal Personnel 50% ISD	57
Funded	
Subtotal Personnel 100% ISD	8
Funded	
<b>Total Personnel</b>	65

#### Goals

- Ensure a safe learning environment for students by providing officers at schools for enhanced police presence and to carry out law enforcement duties such as regular on-site patrol, monitoring of surveillance cameras, traffic enforcement, conducting details and implementing crime preventative strategies to reduce criminal activity and promote campus safety.
- Serve as a mentor and resource to students, parents and staff to encourage positive behavior and to provide guidance and training on issues that could potentially affect student and overall school safety.

- Number of presentation hours
- Number of student counseling sessions

- Number of parent conferences
- Number of weapons confiscated in schools
- Number of truancy details conducted

# **Other Activity Measures**

- Number of drug-related arrests
- Number of gang-related arrests
- Number of misdemeanor arrests
- Number of felony arrests

Proposed Personnel	Proposed Budget
65 positions	
(57 positions 50% CCPD / 50% ISDs,	\$7,461,190
8 positions 100% ISDs)	

#### Zero Tolerance Teams

#### Mission

Rapidly respond to high-risk incidents and emerging crime trends throughout the city.

#### Overview

The purpose of the Zero Tolerance (ZT) Section is two-fold--to rapidly respond to any high-risk incident in a tactically-proficient manner and to respond to emerging crime trends throughout the city. The ZT Section is a component of the Tactical Operations Division and in FY2015 consists of five ZT teams, each containing eight officers, one detective/corporal, and one sergeant.

The ZT teams are prepared to deploy into any area of the city to strategically impact crime trends through intelligence-led details and are highly trained to manage high-risk incidents prior to S.W.A.T.'s arrival on-scene.

#### Goals

- Actively participate in training opportunities that will teach officers to strategically and tactically respond to high-risk incidents in a proficient and competent manner.
- Proactively respond to current and emerging crime trends based on historical trends and intelligence data—providing support to other units of FWPD and other agencies.

#### **Performance Measures**

- Number of responses to high-risk incidents
- Number of training courses attended
- Number of training courses attended with S.W.A.T.
- Number of crime suppression details conducted

#### **Other Activity Measures**

- Number of felony arrests
- Number of misdemeanor arrests
- Number of illegal weapons confiscated
- Value of illegal drugs confiscated
- Number of recovered stolen vehicles

Proposed Personnel	<b>Proposed Budget</b>
50 positions	\$5,713,139

#### Special Events Overtime Detail

#### Mission

Provides enhanced security outside the event and ensures an orderly flow of traffic for special events held throughout Fort Worth.

#### Overview

The Special Events Overtime Detail provides Traffic Division officers the ability to assist in managing traffic ingress and egress, providing a service for event participants without impacting normal patrol operations. The Traffic Division spends more than 100 days a year in an effort to offer the best experience possible to all event participants.

The Special Events Overtime Detail funding also provides the Fort Worth Police Department the ability to ensure officers are actively working the outside perimeter of the event to enhance public safety at designated special events. The program does not include security inside an establishment, as this is paid by the enterprise holding the event.

The Fort Worth Police Department has witnessed a significant increase in the number of events as well as event attendance due to an overall increase in interest and publicity of events. Although public safety and traffic control at large events can be a challenge, this service assists not only the event participants, but also has a positive economic impact on Fort Worth, increasing sales tax revenues and providing positive publicity for the city.

CCPD-funded special event overtime is provided for the following special events:

- Martin Luther King, Jr., Parade
- Stock Show Parade
- Stock Show traffic detail
- Good Guys Car Show
- NASCAR Texas 500 (April race)
- Colonial Golf Tournament
- Firestone 550 Indy Race

- July Fourth parade and fireworks
- TCU football games
- Alliance Air Show
- Veterans' Day Parade
- Armed Forces Bowl
- Bass Hall performances
- Red Bull Air Races

# **Goal**

Provide public safety through an orderly flow of traffic at designated special events in an effort to encourage
participation in local events, minimize negative impact to the surrounding area and maximize the economic
benefit to Fort Worth.

- Number of special events
- Number of days working the event(s)
- Number of hours expended

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$1,077,953

# ENHANCED ENFORCEMENT Expanded S.W.A.T.

#### Mission

Supplement the existing tactical response capabilities of the S.W.A.T. Section.

#### Overview

The Expanded S.W.A.T. program provides eight officers to supplement S.W.A.T. These additional officers allow for the creation of two teams of ten officers. The expansion of the two teams significantly enhances the performance of the S.W.A.T. Section's core functions including barricaded persons, hostage rescue, high-risk search and arrest warrants, dignitary protection, riot control, and counter sniper response. In addition, the Expanded S.W.A.T. Section enhances the ability to provide tactical training to the Zero Tolerance Teams, as well as other members of the department.

The two teams of highly-trained officers are capable of responding to and resolving any high-risk incident within the Fort Worth. The S.W.A.T. Section also provides emergency response to other agencies within the region as allowed for in several interagency agreements.

#### Goals

- Supplement the S.W.A.T. Section's ability to respond to high-risk incidents--enabling the most highly trained team to address the incidents in a safe and tactically-sound manner and relieving patrol, Zero Tolerance, or other first responders.
- Supplement the S.W.A.T. Section's mission of providing tactical operations training to Zero Tolerance and other teams throughout the Police Department, as appropriate.
- Supplement the S.W.A.T. Section's mission of gathering intelligence, providing saturation patrols or tactical assignments based upon crime analysis information and provide support to departmental and area agency teams throughout Fort Worth.

- Total number of high-risk search or arrest warrants executed by S.W.A.T. Section
- Total number of emergency call back operations performed by S.W.A.T. Section
- Total number of days dedicated to provide tactical training to the department
- Total number of days dedicated to individual training to enhance tactical proficiency and preparedness

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
8 positions	\$945,748

#### Parks Community Policing

#### Mission

Provide enhanced public safety and promote crime prevention through officer presence at designated Parks and Community Services (PACS) facilities and PACS-sponsored programs, providing an enhance service without impacting normal patrol operations.

#### Overview

The purpose of the Parks Community Policing program is to provide a safe environment for the public and staff at all Parks and Community Services Department (PACS) facilities and PACS-sponsored programs by having an officer present at specific sites and events. In order to not impact normal patrol operations, police officers are provided overtime opportunities to work PACS facilities and PACS-sponsored athletic events and community center recreation programs. In addition, private security is provided at the Fort Worth Botanic Gardens, which is also funded through CCPD.

The Parks Community Policing Program supports the following PACs programs and locations:

- Adult Sport Programs and nationally-recognized tournaments held year-round at the Gateway, Harmon, and Rolling Hills sports complexes
- City aquatic centers, including the Forest Park Pool, Marine Park Family Aquatic Center, and other planned aquatic centers
- Youth Athletic Program a growing and popular program administered during the school year at several park and community centers
- Additional sites include Botanic Garden, Log Cabin Village, Nature Center, and other sites

Police presence through the Parks Community Policing Program enhances crime prevention efforts aligned with the mission and goals of the Crime Control and Prevention District. Incident reports are compiled from all PACS sites and reported monthly to the Fort Worth Police Department. Recent reports reflect the effective and successful operation of the program, as very few violent acts and an extremely low number of criminal offenses have occurred at parks and community centers throughout Fort Worth.

#### Goal

• Retain or reduce the number of criminal offenses at PACS facilities by maintaining order and promoting crime preventative measures at PACS-sponsored events and activities.

- Total number of offenses at park and community facilities
- Number of violent offenses

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$730,044

Strategic Operations Fund

#### Mission

Increase the Fort Worth Police Department's capacity to target particular outbreaks of criminal activity as identified by intelligence-led policing initiatives and addressed through strategic operations to reduce crime.

#### Overview

The Strategic Operations Fund (SOF) enhances the Fort Worth Police Department's capacity to implement strategic operation details focused on reducing crime trends and taking repeat offenders off the street that are identified through intelligence-led policing initiatives. The Information Management Section leads the research, analysis, and development of strategic operation plans and makes recommendations to and coordinates with specialized units and patrol divisions to implement the strategic operations fund plans. Officers are provided an opportunity to participate in the detail on an overtime basis as to not interrupt normal operations by utilizing Strategic Operations Funding through CCPD. The Information Management Section is responsible for collecting all CCPD funded, after-action reports to further analyze the outcomes and is responsible for forwarding the reports to the Research & Planning Section to utilize for reporting purposes and record retention of activities associated with Crime Control and Prevention District funded programs.

Performance can be measured either by overall result or statistical analysis, depending on the operational goal. If the target is an offender or a group, their arrest or identification for future arrest would be the measure of success. If the goal is crime reduction, then analysis would be conducted to determine the level of crime reduction based on a specified period of time and geographic area.

#### Goals

 Strategically address emerging crime trends through concentrated efforts or details that target specific trends and repeat offenders.

#### **Performance Measures**

• Number of details conducted

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$674,074

#### Stockyards Overtime Detail

#### Mission

Enhance public safety efforts within the Stockyards by providing additional police presence as deemed necessary without impacting normal patrol operations.

# Overview

The Stockyards Overtime Detail increases the Fort Worth Police Department's capacity to implement details within the popular Stockyards entertainment area to enhance public safety efforts and to respond to calls promptly. The Stockyards Overtime Detail program includes a team of six officers and one sergeant and is typically conducted on Saturday nights when higher call volumes in the area create staff shortages in other areas of the Divisions. The program provides officers the opportunity to participate in the Stockyards detail on an overtime basis so as to not interrupt normal patrol operation. The detail concentrates on public intoxication, burglary of motor vehicles, assaults, parking issues, and responds to all calls in the Stockyards. This detail assists in maintaining a police presence without impacting North Division's evening and night shifts and provides enhanced service within the area bounded by 28<sup>th</sup> Street on the North, Niles City on the East, 23<sup>rd</sup> Street on the South, and N. Houston Street on the West. The detail performance is measured by the ability to retain or reduce crime within the designated area.

# Goals

Increase capacity to provide enhanced police presence and public safety efforts, as well as, ability to respond
to calls promptly and reduce criminal activity within the Stockyards area--creating a safe environment for
visitors.

- Number of felony arrests
- Number of misdemeanor arrests
- Number of aggravated assaults
- Number of public intoxication arrests
- Number of DWI arrests
- Number of general complaint citations issued

Proposed Personnel	<b>Proposed Budget</b>
0 positions	\$124,259

Neighborhood Patrol Officers (NPOs)

#### Mission

Provide officers on an enhanced basis to serve as a resource and to address the needs of neighborhoods through increased patrol services and through the establishment of partnerships and strategies to reduce neighborhood crime and promote crime prevention measures.

#### Overview

The Neighborhood Patrol Officer (NPO) program provides the Fort Worth Police Department the ability to provide additional officers, above and beyond regular patrol staffing levels that are dedicated to providing services to specific neighborhoods and/or designated geographic areas. The CCPD funds the salaries of 66 NPO positions, consisting of ten (10) sergeants and 56 officers, which serve five patrol divisions (North, East, South, West, and Central Divisions). These positions complement the positions funded through the General Fund.

By having the Neighborhood Patrol Officers dedicated to specific geographic areas, the officers are not only able to become more familiar with the area than regular patrol officers, but they are also able to serve as a resource for and get to know area residents and business owners, learn about neighborhood concerns, and build working relationships with area Citizen on Patrol volunteers to work hand-in-hand in reducing neighborhood crime and promoting crime prevention tools.

#### Goals

- Work with crime analysts to identify crime trends within assigned neighborhoods, maintain open lines of communication with detectives, and assist the Information Management Section and supervisors in planning appropriate actions to address issues.
- Foster positive community leadership as a means to empower citizens within their neighborhoods by encouraging involvement in Citizens on Patrol, Citizen Police Academy, Community Advisory Committee, and Crime Watch to work collaboratively to reduce crime and promote crime prevention tools.
- Maintain open lines of communication between residents, business owners and the police department by attending community meetings and events, including neighborhood association and other community meetings.
- Recruit Citizen on Patrol volunteers, schedule them for training, and provide on-going training and correspondence to encourage and retain active memberships.

# **Performance Measures**

Performance measures are evaluated collectively as a unit and individually.

- Number of details conducted
- Number of neighborhood association or other community meetings attended
- Number of contacts made with Citizens on Patrol groups

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
66 positions	\$7,579,995

Patrol Support

#### Mission

Provides overall operational support for each Patrol Division.

#### Overview

The Patrol Support program provides funding for the five Field Operations Divisions: North, East South, West, and Central. The Crime Control and Prevention District provides funds for special details, overtime, leases, and utilities and maintenance for various facilities used by patrol officers as follows:

The following police facility leases are funded by the CCPD Patrol Support program:

- Armory Building located at 1289 Hemphill St. (Central Police Support)
  - o Note: A portion of this lease is funded through the CCPD Patrol Support program, and a portion of the lease is funded through the General Fund.
- McCart Village Facility located at 7650 McCart Ave. (South Police Support)
- Basswood Beach Facility located at 4301 Basswood Blvd. (North Police Support)
- West Division Facility located at 5320 Trail Lake Dr. (West Police Support)

#### Goals

• Support operations of the five patrol divisions

- Number of Special Details conducted through the Patrol Support program
- Number of Facilities Supported

Proposed Personnel	<b>Proposed Budget</b>
0 positions	\$2,636,453

Gang Graffiti Abatement

#### Mission

Eliminate and discourage graffiti throughout Fort Worth through abatement, educational strategies, and increased community involvement.

# Overview

Graffiti is an illegal activity in which a person or group mark another's property without their consent. Graffiti is unattractive, lowers property values, and can encourage other types of criminal activity in neighborhoods. Graffiti and its associated problems can be defeated by removing it from a property as soon as possible. The Gang Graffiti Abatement Program (GAP), managed by the Parks and Community Services Department, working in conjunction with the Fort Worth Police Department, Gang Unit, provides assistance to remove graffiti from tagged or vandalized properties.

The Gang Graffiti Abatement Program includes six civilian employees and operational expenditures funded through the Crime Control and Prevention District to provide labor assistance to remove graffiti as requested by affected property owners, provide educational materials about the negative impacts of graffiti, and to provide contract funds for the high-tech removal of graffiti as necessary. The Parks and Community Services Department also works in conjunction with area schools, businesses, organizations, and other city departments (including Code Compliance and the Transportation and Public Works Department) to promote awareness of the negative impacts of graffiti and to encourage alternative legal outlets for this urban "art form."

#### Goals

- Remove graffiti from public and private property in a timely manner.
- Prepare and distribute educational curriculum regarding the impacts of graffiti.

- Number of requests for abatement
- Number of sites abated
  - o Sites abated by PACS graffiti patrol
  - Sites abated by contractor
- Percent abated in route by PACS Graffiti Patrol
- Percent abated within 24 hours of work order issued
- Number of educational presentations conducted

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
6 positions (civilian)	\$502,836

# NEIGHBORHOOD CRIME PREVENTION CODE BLUE

#### Mission

Make Fort Worth's neighborhoods safer by building a working partnership between the citizens of Fort Worth and the Fort Worth Police Department to actively reduce criminal activity and promote crime prevention measures.

#### Overview

In 1991, Chief Windham started the CODE BLUE Program--an innovative program in which police officers and citizens work together to assist in crime prevention and intervention. As part of the City's first community policing initiative, CODE BLUE has been instrumental in the significant reduction of Part 1 crimes.

In 1995, the Crime Control and Prevention District began providing financial support for the CODE BLUE program. The CODE BLUE program serves as the umbrella organization for all of the following groups: Citizens on Patrol Program (COPs), Clergy and Police Alliance (CAPA), Code Blue at the School, Hispanic COP, Ministers Against Crime (MAC), Community Emergency Response Team (CERT), Citizens Police Academy (CPA), and Citizens Police Academy Alumni (CPAA).

The Code Blue Program funds five part-time COP Coordinator positions to coordinate activities in each of the five Field Operations Divisions. In FY2013, a position was added to focus on marketing efforts to address recruitment and retention and other assignments as needed. In FY2014, funding was provided for a new Code Blue at the School program that focuses on an increased awareness of potential violence at Fort Worth Independent School District (FWISD) elementary schools. The FY2015 goal of this program is to recruit enough volunteers to patrol the perimeter of 40 FWISD elementary schools.

The FY2015 proposed budget provides funding for seven civilian dispatchers specifically assigned to monitor the Code Blue channels of FWPD's radio system, which converted to encrypted service in 2013. Aside from the Code Blue and other interoperability channels, all police channels were encrypted to provide officer safety, security, and privacy. Legal requirements also changed; all telecommunication operators, including dispatchers and Code Blue base operators are now required to be certified by the Texas Commission on Law Enforcement (TCOLE), changing the way in which the Code Blue base operators had previously worked—in direct communication with Neighborhood Patrol Officers (NPOs) within their assigned areas. The new dispatchers will be certified under the new law and will communicate to volunteers exclusively on the dedicated Code Blue radio channels. NPOs will also monitor the Code Blue channels to stay apprised of events occurring within their beat.

#### Goals

- Recruit and retain a large pool of COPs volunteers from throughout Fort Worth that will regularly patrol
  neighborhoods and area schools, acting as extra eyes and ears for the police department and reporting on any
  suspicious behavior.
- Thoroughly train COP volunteers in the functions of the police department, how to work in partnership with the department, and how to safely patrol neighborhoods and schools with support from the police.

- Number of volunteer hours Neighborhood Patrol
- Number of newly-trained COP members Neighborhood Patrol
- Number of active COP patrollers Neighborhood Patrol
- Number of COP groups Neighborhood Patrol
- Number of volunteer hours School Patrol
- Number of newly-trained COP members School Patrol
- Number of active COP patrollers School Patrol
- Number of COP groups School Patrol

- Number of Schools with Active COP volunteers patrolling perimeter
- Number of CERT training classes

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
8 positions (civilian)	\$1,047,022

**Police Storefronts** 

#### Mission

Provide enhanced level of police visibility through the use of storefront facilities throughout Fort Worth.

#### Overview

A variety of department operations are housed in leased police storefronts or small office spaces--often times provided at low cost, with varying degrees of utility and maintenance responsibility built into the lease. Neighborhood Patrol Officers and beat officers utilize the storefronts to complete reports, assist the public with community issues, and meet with community groups regarding crime within the immediate area of the storefront. Code Blue, Crime Watch, and other community groups also use these spaces for various meetings. Crime Control and Prevention District funds are allocated towards storefront leases, utilities, supplies, and other operating costs.

The following storefronts are currently supported by CCPD:

Lease Name	Address	Division
Butler Place	1634 Waters St.	Central
Alliance Center	2421 Westport Pkwy., Suite 800	North
Cavile Place	5004 Avenue G	East
Eastern Hills High School	6701 Shelton St.	East
The Barber Shop	6436 Meadowbrook Dr. B	East
Potter House	1258 Woodhaven Blvd.	East
Oakwind	6857-A Green Oaks Blvd.	West
West Mount Moriah	5335 Bonnell St.	West
Baptist Church	3333 Bollien St.	vv est
TCU	2009 West Berry St.	West

#### Goals

• Maintain a visible police presence within the immediate area in which the storefront is located

#### **Performance Measures**

• Number of CCPD-funded storefronts providing enhanced police presence

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$42,443

# PARTNERS WITH A SHARED MISSION After School Program

#### Mission

Enhance crime prevention efforts through after school enrichment programs – providing a safe environment resulting in educational, physical, and social development for students.

# Overview

Research studies and reports suggest that academic success is a significant factor in reducing and preventing juvenile crime. In addition, national research shows that adolescents are at a higher risk of being a victim of crime or committing a criminal act between 3:00 p.m. and 6:00 p.m. on a school day than at any other time. A multi-disciplinary task force consisting of city officials, school district personnel and related service providers conducted extensive research and developed a coordinated program for schools throughout the city that have documented juvenile crime problems. The After School Program provides activities during the peak hours of juvenile criminal activity in an effort to prevent crime and provide an alternative safe environment.

Four independent school districts receive funding in support of after school programs including Fort Worth, Crowley, Keller, and White Settlement. The school districts may provide the following activities as part of their program:

- 1. Academic activities encompassing the following guides that will inspire creative learning, improve critical thinking, and relate directly to the students' class work.
- 2. Sports and recreation, both structured and unstructured, allowing for individual and team play exercises.
- 3. Community service.

One of the following is required in the development of activities.

- 1. Fine Arts provide skill development and/or appreciation of the arts.
- 2. Character Development activities promoting positive values and emphasizing social competencies such as honesty, integrity, responsibility, friendship skills, and peaceful conflict resolution.
- 3. Student Life Skills activities teaching skills and providing knowledge on topics students can use.

CCPD funds can be expended on personnel costs (including benefits), supplies, equipment, and other contractual services as laid out in each awarded agency's budget summary. The school districts must submit reports to Fort Worth Police Department staff that outline fund expenditures and performance results prior to reimbursement.

#### Goal

• Support efforts to increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.

#### FORT WORTH ISD

#### Overview

Fort Worth After School (FWAS) programming takes place at campuses throughout the Fort Worth Independent School District (FWISD). The objective of FWAS is to provide enrichment opportunities through unique and engaging experiences that challenge and inspire the program participants. FWAS programming is extremely diverse, as program offerings vary widely at all campuses.

#### **Performance Measures**

- Provide a safe environment for 2,800 unduplicated elementary and middle school-aged youth for homework assistance, tutorials, and other relevant educational programs.
- Reduce the truancy rate of program participants by three percent.

# **Program Activities**

- Number of unduplicated program participants
- Average daily participation
- Number of tutoring hours per week
- Number of truancy citations received by program participants

# **Achievements**

Initial, long-term studies have shown that students participating in FWAS for multiple years, and more consistently during the school year, score higher on high-stakes accountability tests. Further, students also attend school more often and receive fewer referrals than their counterparts. School staff also report that FWAS participants come to school prepared for the school day as a result of homework completion. Staff also reports that participants are more courteous and eager to please because participants understand that there is a correlation between school day behavior and the ability to participate in after school programming.

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$1,300,000

#### **CROWLEY ISD**

#### Overview

The After School Program is provided to students at six Crowley Independent School District campuses: Harris, Meadowcreek, Parkway, Sycamore, and Walker elementary schools and Crowley Middle School. The students that participate in and benefit from this program are residents of Fort Worth.

#### **Performance Measures**

- Provide a safe environment for 600 unduplicated elementary and middle school-aged youth for homework assistance, tutorials, and other relevant educational programs.
- Improve the truancy rates of program participants by 5% when compared to the overall school attendance rate.

#### **Program Activities**

- Number of unduplicated program participants
- Average daily participation
- Number of tutoring hours per week

Proposed Personnel	<b>Proposed Budget</b>
0 positions	\$125,000

#### **KELLER ISD**

### **Overview**

CCPD-funded programming takes place at 17 campuses in the Keller Independent School District (KISD), comprised of 14 elementary and three intermediate schools. The students that participate in and benefit from this program are residents of the City of Fort Worth. The objective of the program is to provide enrichment opportunities through unique and engaging experiences that challenge and inspire the program participants. The program concentrates on the following core areas: academic enrichment, fine arts, life skills, sports and recreation, and community service.

# **Performance Measure**

Provide a safe environment for 600 unduplicated elementary and intermediate school-aged youth for homework assistance, tutorials, and other relevant educational programs.

# **Program Activities**

- Number of unduplicated program participants
- Average daily participation
- Number of tutoring hours per week per school

# **Achievements**

Initial, long-term studies have shown that students participating in after school programs for multiple years, and more consistently during the school year, score higher on high-stakes accountability tests. Further, students also attend school more often and receive fewer referrals than their counterparts.

Proposed Personnel	<b>Proposed Budget</b>
0 positions	\$125,000

# WHITE SETTLEMENT ISD

# Overview

The primary purpose of the After School Program in White Settlement ISD (WSISD) is to provide after school enrichment programs to students at Blue Haze Elementary School located in WSISD that result in educational, physical and social development, and crime reduction for elementary children.

# **Performance Measure**

• Provide a safe environment for 50 unduplicated elementary school-aged youth for homework assistance, tutorials, and other relevant educational programs.

# **Program Activities**

- Number of unduplicated program participants
- Average daily participation
- Number of tutoring hours per week

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$50,000

# PARTNERS WITH A SHARED MISSION Safe Haven Youth Program – Bethlehem

# Mission

Provide after school programming for at-risk children and youth as a crime prevention strategy and in an effort to address the factors that lead to at-risk behavior at home and in school.

# Overview

The Safe Haven Youth Program at the Bethlehem Center is a prevention program operated by the United Community Center (UCC) that provides a safe environment for after school programming for at-risk children and youth. The program's central purpose is to address factors that lead to at-risk behavior at home and school. During the course of the year, a typical participant will spend more than 1,000 hours in the program participating in cultural, sport, and educational activities--promoting self-esteem and developing positive personal and academic behaviors. This provides for an in-depth and extended intervention in an environment in which children feel safe and secure, in a gang-free zone, and away from dysfunctional homes.

Children who come to the Bethlehem Center meet poverty level guidelines and display the typical needs of low-income families--many of which come from single-parent households. Children and youth participating in the Safe Haven Youth Program at Bethlehem primarily live in the 76104 zip code.

Participants are transported from school to the Bethlehem Center; a snack and meal are provided as part of the program. During the summer, an increased number of activities are provided. The UCC provides full day supervision and programming from 7:00 a.m. to 6:00 p.m. This programming provides an affordable service for working parents; three meals and two snacks are provided during summer months. Summertime programming is provided to participants during the summer months. Summer-time lessons and activities have been designed to prevent the academic backsliding that normally occurs during the summer. Educational and recreational field trips are typical activities during the summer months.

The Bethlehem Center has been funded by the Crime Control and Prevention District since FY2007.

#### Goals

 Deter at-risk children and youth from engaging in anti-social and delinquent behavior by providing after school and summer programming that focuses upon self-esteem development, positive personal behavior, and academic success.

- Number of unique youth served by the program
- Number of hours of recreational and athletic activities
- Number of hours of cultural enrichment activities
- Number of hours of educational enhancement activities
- Number of hours of alcohol and substance abuse prevention activities

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$132,990

# PARTNERS WITH A SHARED MISSION

Safe Haven Youth Program - Martin

#### Mission

Positively impact the lives of youth in the Polytechnic Community by providing a safe environment and multiple enrichment activities throughout the school year and summer.

# Overview

The Safe Haven Youth Program at Martin is a crime prevention program operated by the Boys and Girls Club of Greater Fort Worth that provides a safe environment for after school programming to Polytechnic-area at-risk youth between the ages of 6 and 18. Program staff provides quality enrichment programs in dedicated rooms at the Martin Boys & Girls Club site, including the education room, computer room, gym, social recreation area, art room, and teen room.

Some of the services provided include:

- Alcohol/Drug Prevention Programs
- Cultural Enrichment Activities
  - o Holiday Awareness
  - Paper Crafts
  - o Drawing and Painting
- Education Enhancement Activities
  - o Power Hour Homework and Tutoring
  - o Academic Contests
  - Job Readiness
- Recreational Activities:
  - o Health and Fitness/Nutrition
  - Organized Sports/Sports Clinics

Program services occur Monday through Friday throughout the year, with extended hours during the summer.

#### Goals

• Enrich the lives of Polytechnic-area youth by providing quality after school and summer educational curricula with a focus on health and fitness, cultural enrichment, educational attainment, and alcohol and drug prevention programs to enhance crime prevention efforts.

#### **Performance Measures**

- Provide programs to 950 youth living within 2 miles of Safe Haven Martin Program Site
- Number of impact hours of recreational and athletic activities
- Number of impact hours of cultural enrichment activities
- Number of impact hours of educational enhancement activities
- Number of impact hours of alcohol and substance abuse prevention activities

An "impact hour" is defined as a minimum of one hour participation in one particular activity.

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$307,015

# PARTNERS WITH A SHARED MISSION FW@6 Late Night Program

#### Mission

To reach youth and young adults in need of safe places and to provide structured activities that foster positive life outcomes and encourage responsible stewardship of the community.

#### Overview

The FW@6 Late Night Program began in 1992 as a response to the increase in gang-involved youth, providing support for afternoon and evening programming including afterschool and youth sports as well as extended hours for older youth and young adults. The program provides a safe haven for at-risk youth living in high crime areas of the city, with a purpose to decrease youth participation in crime and gangs through enrichment and recreational activities designed to reduce crime, stimulate self-determination, and increase community pride. The program is operated at the following five (5) community centers: Como, Martin Luther King, Northside, Sycamore, and Worth Heights. The FW@6 Late Night Program focuses on the following five (5) goals, which provide alternatives to youth involvement in crime:

#### Goals

- **1. Education/Personal Development** Encourage completion of high school and/or GED, increase knowledge, improve self-awareness and build self-esteem, develop talents and potential through the following activities:
  - Education and training courses (GED preparation, trade schools, community college)
  - Mentorship (seminars, leadership, life coaching)
  - Goal setting and career planning
  - Basic computer skills
- **2. Employment Readiness** Provide job readiness programs increasing the ability to find, acquire, and retain a job. Gain skills to increase employability and improve human capital. Program will provide:
  - Evening/weekend job fairs and maintenance of a job notice board
  - Skill enhancement, training classes, and education
  - Job search skills to obtain and maintain employment
- **3. Recreation** Promote healthy habits that improve health through participation in programs that increase physical activity, provide awareness of proper nutrition, and encourage stress management. Program will emphasize:
  - Fitness and wellness program
  - Team and individual sports
  - Outdoor activity and environmental stewardship
- **4. Life Skills** Equip participants with skills to improve social/interpersonal skills and develop emotional intelligence to cope with the demands of everyday life including:
  - Problem-solving and decision-making
  - Money management
  - Parenting
  - Leadership
  - Conflict/anger management, coping with stress
- **5.** Community Responsibility Promote community engagement and encourage civic responsibility through:

- Community service learning projects
- Youth Advisory Council
- Engagement in community pride

- Number of participants attending quarterly job/education seminars and fairs per site.
- Number of participants attending monthly community service/community enrichment projects per site.
- Number of participants attending each of the following programs: life skill enhancement, recreation, and organized sports.

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
10 positions	\$614,167

#### PARTNERS WITH A SHARED MISSION

# Comin' Up Gang Intervention

#### **Mission**

Positively impact the lives of youth involved in gangs by providing needs-based services and activities as part of the overall collaborative effort to reduce the level of gang violence in Fort Worth.

#### Overview

The Comin' Up Gang Intervention program provides intervention services to gang-involved youth between the ages of 13 and 24 and provides access to programs and services to help youth avoid negative and destructive behaviors. The Crime Control and Prevention District funds six of the ten Comin' Up Gang Intervention program sites, including Near Southside, Riverside, Far Southside, Hillside, Como, and Diamond Hill, all of which are operated by the Boys and Girls Club of Greater Fort Worth. The Crime Control and Prevention District provides the Comin' Up program with staff and supplies to serve approximately 680 youth through programming nightly Monday through Friday.

Program staff develops truces between rival gangs by working directly with gang leaders to assist with conflict resolution, provide information and referral services, and crisis intervention to diffuse potentially troubling or violent situations.

Some of the services provided include:

- Needs-Based Curriculum. Topics offered in concurrent six week cycles:
  - o Life Skill (Violence Prevention and Avoiding Risky Gang Behavior)
  - o PRIDE (STD/STI Prevention)
  - Healthy Lifestyles
  - o Job Readiness
- GED and academic tutoring
- Mediation
- Coordination with schools, courts, juvenile probation, gang unit, law enforcement
- Community service
- Organized sports
- Occupational skills training and job placement

Additional funding is available in FY2015 to hire a consultant to conduct a Performance Impact and Feasibility Study of the program; the study will be conducted over a 12-month period. The scope of the evaluation will be a comparison of the program's performance within the last ten years. The evaluation will include a socioeconomic and demographic analysis of each site, an impact analysis of the program, and a review of the organizational and financial structure of the program.

#### Goals

- Prevent further gang-related activities of identified gang members by providing needs-based services and activities, including academic programming and job skills development, in specific areas throughout Fort Worth.
- Reduce gang activity and violence through truce development, peer mediation, and relationship-building activities between rival gangs throughout the city.

- Identify 100 gang members to participate in the Comin' Up Program from each operating site
- Provide extended services for 100 participants from each operating site
- Ensure minimum of 20% participants from each operating site make life changes
- Provide eight inter-site activities from each operating site
- Develop three written truces among gang members from each operating site

Proposed Personnel	<b>Proposed Budget</b>
0 positions	\$1,174,000

#### PARTNERS WITH A SHARED MISSION

Family Advocacy Center (One Safe Place)

# Mission

Serve those affected by domestic violence and sexual assault related to domestic violence by offering comprehensive, integrated, and quality programs.

#### Overview

The Family Advocacy Center, also known as One Safe Place, brings together a multi-agency task force, under one roof, dedicated to providing coordinated services to victims of domestic violence and sexual assault related to domestic violence. It is anticipated that One Safe Place will lead to significant increases in successful criminal prosecution and civil legal solutions and reductions in repeat incidents and homicides.

One Safe Place partners have an integrated, seamless approach to service in a welcoming, victim-focused, and survivor-driven environment. Beyond serving survivors, One Safe Place will strive to create a new social consciousness in the community about violence affecting families through education, training, and research. The Crime Control and Prevention District contributes funding for the operating expenses of the One Safe Place, which is detailed in the program's budget summary. One Safe Place is required to submit reports to the Fort Worth Police Department that outline performance results and CCPD fund expenditures prior to reimbursement.

# **Goals**

- Prevent future domestic violence and domestic violence related sexual assault cases by referring victims to
  One Safe Place's in-take process for the facilitation of a lethality assessment, safety planning, other service
  referrals, and follow-up consultations.
- Provide a comprehensive response to domestic violence cases via interagency collaboration and co-location at One Safe Place.
- Promote One Safe Place as a resource for victims of domestic violence through printed educational materials and the agency's website.

- Number of multi-disciplinary meetings held
- Number of families receiving intake services from One Safe Place staff
- Number of incoming calls to One Safe Place
- Number of children who have witnessed domestic violence through identification, assessment, and services facilitated
- Number of volunteer hours coordinated through One Safe Place

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$300,000

#### PARTNERS WITH A SHARED MISSION

Crime Prevention Agency Partnership (Safe City Commission)

#### Mission

Foster a culture of nonviolence in the region, especially among youth, through the development of effective crime prevention and reduction programs.

# Overview

Support for the Crime Prevention Agency Partnership has been provided by the Crime Control and Prevention District since the District's inception and has two primary focus areas—the Safe City Commission Advocacy Program and the Crime Stopper Call Center.

The Crime Prevention Agency Partnership: Advocacy Program provides the Safe City Commission with resources for crime prevention public education materials and training opportunities for law enforcement, social service providers, and citizens. The Crime Prevention Agency Partnership: Call Center Program improves efficiency of the dissemination of the tip information to all 37 municipalities and all 18 school districts in Tarrant County through the operation of an in-house tip call center. The Crime Control and Prevention District provides hourly wages to part-time staff to operate the Call Center seven days a week.

#### Goals

- Enable citizens and students to provide tips regarding high-risk criminal activity and/or vulnerable youth victims via the Crime Stoppers reporting program.
- Provide quality education and training that promotes crime prevention strategies and facilitates effective networking and information-sharing between law enforcement officials, social service providers, and area residents and students.

### **Performance Measures**

#### Advocacy Program

- Safe City Commission staff will support community crime prevention efforts by facilitating or participating in a minimum of 25 multi-disciplinary meetings (excluding meetings related solely to One Safe Place programs and/or services).
- A minimum of 500 individuals will participate in professional training and education facilitated by Safe City Commission.
- At least 20,000 Fort Worth students will participate in the Imagine No Violence art contest.
- Public education materials promoting the use of the Campus Crime Stoppers Friends for Life program will be disseminated in at least 90% of Fort Worth ISD middle schools and high schools.
- Safe City Commission Crime Stoppers tips will result in a minimum of 350 arrests.
- Safe City Commission Crime Stoppers will result in a minimum of 700 cleared cases.

#### Call Center Program

- The Safe City Commission Crime Stoppers Call Center will be available to the public and staffed by personnel 365 days of the year and a minimum of 14 hours per day.
- Call Center staff will engage a minimum of 7,000 informant contacts.
- Call Center staff will process a minimum of 2,500 Crime Stoppers tips.

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$250,000

# PARTNERS WITH A SHARED MISSION Community-Based Programs

# Mission

Support local non-profit organizations in their efforts to prevent crime in partnership with the Crime Control and Prevention District throughout Fort Worth.

# Overview

The CCPD provides financial support for crime prevention or intervention programs of local, registered non-profit agencies. These programs are to supplement the current crime prevention strategies funded by the district and must address at least one of the following goals:

- Support efforts to reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs;
- Support efforts to increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods; and
- Support efforts to increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.

CCPD-funded community-based programs must serve Fort Worth in their crime prevention efforts, and priority consideration is given to those programs that address the prevention or intervention of youth and/or family violence.

Agencies submit proposals to FWPD, outlining the details of their crime prevention programs, including a project overview, budget summary, goals, and performance measures. All proposals are reviewed and scored by a committee. The Scoring Committee makes recommendations to the CCPD Board, and programs are awarded funding on a competitive basis based on the amount of funds allocated towards community-based programming each fiscal year; therefore, not all applicants are guaranteed to receive CCPD funding.

CCPD funds can be expended on personnel costs (including benefits), travel, supplies, equipment, contracts/consultants and indirect costs as laid out in each awarded agency's budget summary. Indirect costs cannot exceed 10 percent of the funds requested in the total program budget. Awarded agencies must submit monthly reports to FWPD staff that outline fund expenditures prior to reimbursement, as well as, performance results.

The annual funding allocation for the community-based programs is set by the CCPD Board of Directors.

# Goals

• Determined by each awarded agency

#### **Performance Measures**

Determined by each awarded agency

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$200,000

#### PARTNERS WITH A SHARED MISSION

# Crimes Against Children Unit (CACU) Partnership with Alliance for Children

#### Mission

Provide a coordinated and team approach to child abuse investigations.

#### Overview

The Crimes Against Children Unit (CACU) of the Fort Worth Police Department is co-located at the Fort Worth Alliance for Children Center. The advantage to this partnership is that the Fort Worth Police Department and the Alliance for Children can effectively meet the mission of this program by being in close proximity to other professionals involved in the investigation of crimes against children. These include Child Protective Services, the Tarrant County District Attorney's Office, and Alliance for Children. Since 1992, over 44,000 children have been served by the center.

The Crime Control and Prevention District provides the Alliance for Children funding to support the lease/operating cost of the CACU being housed at the Fort Worth Alliance for Children Center.

#### Goals

- Provide team-based, multidisciplinary investigations to better protect the children of Fort Worth.
- Educate the citizens of Fort Worth to recognize, resist, and report child abuse.

#### **Performance Measures**

Performance measures are evaluated collectively as a team.

- Number of child abuse cases filed
- Number of child abuse cases staffed through a multi-disciplinary team
- Number of forensic interviews conducted
- Number of participants in Alliance for Children-sponsored education programs

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$30,000

# RECRUITMENT and TRAINING Recruit Officer Training

#### Mission

Fully train and equip police recruits with the tools necessary to operate as police officers in Fort Worth.

#### Overview

The Recruit Officer Training program provides the necessary training and equipment for new police officers to work in the field. The Police Department routinely analyzes the appropriate number of recruits needed to avoid personnel shortages throughout the Department and to ensure that all Fort Worth Crime Control and Prevention District components remain fully staffed. All costs for personnel training were funded through the CCPD beginning in FY1998.

The FWPD training academy operates on a 32-week schedule, and trains recruits on best practices and curricula based on Texas Commission on Law Enforcement (TCOLE), which includes legal procedures; federal, state, and local laws; physical fitness; defensive and control tactics; TASER electronic conducting devices; police driving; and a variety of community service and communication-oriented classes. It also trains recruits on policies and standards specific to the Fort Worth Police Department.

The Crime Control and Prevention District funds all costs of recruit training, including all equipment utilized for training and equipment issued to officers upon graduation for their new position. This equipment list includes, but is not limited to, the following:

- Duty Bag
- Current Texas Penal Code
- Binders
- Note Pads
- Pencils
- Pens
- Current General Orders Manual
- Current Control Tactics Manual
- Adult and Juvenile Miranda Warning Card
- Traffic Whistle
- Clipboard
- Current MAPSCO
- Academy Physical Training Shorts
- Academy Physical Training Shirts
- Academy Uniform Shirts
- Academy Uniform Pants

- Police Leather Duty Belt
- Police Duty Weapon Holster
- Police Magazine Pouch
- Police Radio Holster
- Police Handcuff Holster
- Police Pepper Spray Holster
- Police Duty Weapon (Glock)
- Police Expandable Baton and Holster
- Taser and Holster
- Police Handcuffs (2 sets)
- Long Sleeve Police Uniform (1)
- Short Sleeve Police Uniform (3)
- Ballistic Vest
- Police Winter Coat
- Police Uniform Hat

The FY2015 proposed budget provides funding for 70 new recruits to go through the academy.

#### **Goals**

• Provide police recruits with the comprehensive training, equipment, and knowledge necessary to make legal, ethical, and safe decisions in their role as professional police officers in Fort Worth.

- Number of recruits
- Number of recruits graduated
- Number of attritioned recruits

Achievements
The Fort Worth Training Academy has had a 100 percent pass rate on the TCOLE Basic Peace Officer Licensing exam for the past several classes. This passing rate is currently the highest in the State of Texas.

Proposed Personnel	<b>Proposed Budget</b>
0 positions	\$3,341,926

# RECRUITMENT and TRAINING Expanded Training Staff

#### Mission

Provide additional officers in order to augment the existing training staff.

#### Overview

FWPD training staff cannot meet the current demands associated with the department's growing recruitment efforts and larger, more frequent recruit classes. Two CCPD-funded officers are assigned to the weapons range in order to meet the department's training needs in that particular area. These two officers work as a part of a training team and provide training opportunities to both recruits and in-service officers.

The officers provide basic training for recruits, including pistol and shotgun qualification and familiarization with the patrol carbine. In-service officers are provided carbine and shotgun training. The two CCPD-funded officers are essential for the operation and function of the FWPD weapons range.

#### Goals

• Train recruits and officers in the skills needed to survive a deadly force encounter.

- Number of recruits successfully trained
- Number of in-service officers successfully trained

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
2 positions	\$231,081

# RECRUITMENT and TRAINING New Officer Recruitment

#### Mission

Recruit new officers to the Fort Worth Police Department through strategic efforts to attract a highly qualified, diverse pool of applicants that will be dedicated to protect and provide quality service to the City of Fort Worth.

# Overview

There are three focus areas to the New Officer Recruitment Program. The first area is to fund recruitment materials, advertising and travel in order to be competitive in recruitment efforts and to enable the Department to have the resources available to be proactive in recruiting and hiring diverse personnel. Extensive efforts are currently underway to increase the number of minorities recruited to the Fort Worth Police Department, in order to better reflect the demographics of the city; these efforts are occurring in historically black colleges and universities (HBCU), Hispanic service institutions (HSI), women's colleges and universities, and universities with highly-regarded criminal justice programs. The Recruiting Unit utilizes recruitment strategies nationwide, fostering and maintaining relationships with colleges, universities, all branches of the military, minority organizations, and other regional police academies, in order to preserve a continual source of qualified police recruits.

The second area of the program provides funding for the Fort Worth Explorer Program, which is committed to developing the life skills and career path of Fort Worth's youth. Explorers are taught the importance of higher education, self-discipline in reaching their goals, and are encouraged to seek law enforcement as an attainable and attractive career choice. Several Explorer Program participants have become Fort Worth Police Officers or have entered the law enforcement field.

The third area of the program provides funding for new recruit background evaluations. The FY2015 budget request includes funding for enhanced recruiting and testing tools, including facility rental within which the civil service testing takes place.

#### Goals

- Recruit diverse, highly-skilled and educated recruits--focusing recruitment efforts nationwide, with special attention on colleges and universities, the military, and minority organizations.
- Provide opportunities in which explorers' newly-acquired knowledge and skills can be applied, including community service events, team-building activities, and regional competitions.
- Implement youth police training academy and physical fitness curriculums to enhance explorers' awareness of and preparations for FWPD Academy expectations.

- Number of events or entities visited for recruitment purposes
- Number of contact cards received
- Number of qualified candidates taking the civil service exam
- Number of background evaluations begun
- Number of background evaluations completed
- Number of Explorer participants
- Number of Explorer training hours
- Number of Explorer community service hours
- Number of Explorer competition and team events attended
- Number of FWPD officers participating in Explorer events

- Number of hours expended by FWPD officers for Explorer training, community service activities, and competition and team events
- Number of FWPD Academy graduates who participated in the Explorer Program

Proposed Personnel	Proposed Budget
0 positions	\$290,771

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE High Mileage Vehicle Replacement

#### Mission

Replace high-mileage vehicles to ensure operational needs are being met and enable the flexibility to maintain and modernize the police fleet as operational priorities change.

# Overview

The Police Department formulated a vehicle replacement plan that would allow the modernization of the fleet with the goal of no assigned patrol car to have more than 100,000 miles. To maintain this plan, it is necessary to consistently purchase fleet replacement vehicles and move higher-mileage cars to units that have less demanding operational needs. The replacement plan focuses on the replacement of front-line patrol vehicles with more than 100,000 miles, as these vehicles are operated around-the-clock with very little downtime and multiple drivers, which causes high vehicle mileage and impacts to the overall condition of the vehicle—the primary tool with which officers accomplish the most basic of policing operations.

Also part of this replacement plan, unmarked, undercover, and specialized vehicles are replaced as needed for police operations. The FY2015 budget allows for the purchase of at least 100 patrol vehicles and at least 35 unmarked, undercover, and specialized vehicles.

#### Goals

 Provide adequate quantity of quality vehicles to ensure vehicle diversity and readiness that will enhance the department's operational performance.

- Number of patrol vehicles ordered
- Number of patrol vehicles delivered
- Number of unmarked, undercover, and specialized vehicles ordered
- Number of unmarked, undercover, and specialized vehicles delivered

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$5,942,169

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Civil Service Pay Plan

# Mission

Support the Civil Service Pay Plan

# Overview

Prior to the implementation of the Fort Worth CCPD in 1995, pay levels for Fort Worth police officers were comparatively lower than those of other agencies in the area. The pay level had fallen so low that it had become difficult for the department to attract quality recruits and to retain experienced officers. This Civil Service Pay Plan program funds the initial cost of implementation of the pay scale and other related cost-of-living adjustments approved since 1995.

This program does not have goals or performance measures.

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$5,329,547

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Jail Cost Allocation

# Mission

Support the allocation of jail costs.

#### Overview

The Fort Worth Police Department does not operate a local municipal jail and until December 1, 2001, contracted with the Tarrant County Sheriff's Department for these services. The City of Fort Worth then entered into a contract with the City of Mansfield for detention services. The existing contract with the City of Mansfield began on October 1, 2006 for a one-year initial term, with automatic renewals of subsequent one-year terms up to nine years through September 30, 2016. The annual payment increases 4 percent each subsequent year the contract is renewed. The Crime Control and Prevention District Board began funding the increased jail costs during year three of the initial authorization.

Due to the increasing cost of the existing detention service contract, the City of Fort Worth is currently evaluating detention service options. Per a contract amendment, the City of Fort Worth must notify the City of Mansfield 180 days prior to the annual renewal date if it intends to renew or extend the agreement or if alternative options have been identified.

#### Goals

• Provide an appropriate location to house all arrested persons.

#### **Performance Measures**

• Ensure proper arrangements, including contractual agreements, are made in order to place all arrested persons in detention facilities

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$6,387,967

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Technology Infrastructure

#### Mission

Support the technological advancements necessary for police department operations, improved efficiencies, and enhancements that support the mission and initiatives of the department.

# Overview

The Technology Infrastructure program is a critical resource for the Police Department, as it provides funding for replacing computers identified on the city's Refresh Plan in addition to providing printers, servers, scanners, and software enhancements that support the mission and initiatives of the Fort Worth Police Department. The Technology Infrastructure program assists in trying to keep pace with technological advancements that are key in assisting with intelligence-led policing initiatives to reduce crime, meeting legal mandates, improving efficiencies, and supporting overall departmental operations and strategic plan initiatives.

Due to technological advancement, the Police Department needs to replace computers based on a five-year life cycle. Prior to implementation of the Refresh Plan in FY2012, the Police Department identified more than 1,200 computers in need of replacement. The Police Department, in conjunction with the city's IT Solutions Department, is continuing to implement the Refresh Plan by replacing eligible computers on an annual basis. The goal for FY2015 is to continue to replace at least 250 computers identified on the city's Refresh Plan in addition to providing resources for printers, servers, scanners, and software enhancements.

In FY2015, funding for this program will also provide for a Technology Project Coordinator position for FWPD, which would provide project management for technology-related initiatives. This position's primary duties will be to research, plan and implement police-specific technological applications and systems deemed necessary to further the mission of the department, while working in coordination with the Police Department's Technology Committee and IT Solutions Department. Although the FWPD is assigned a project manager from the IT Solutions Department, it is essential that this individual be an expert in police technology that can satisfactorily evaluate and apply this technology throughout the department.

#### Goals

- Continue efforts to replace computers and provide resources for printers, servers, scanners and software enhancements that support the mission and initiatives of FWPD.
- Provide project management for police-specific technology-related initiatives that further the mission of the department.

- Replace 250 computers as identified on the city's Refresh Plan
- Research and/or implement at least three technological advancements that would further reduce crime or maximize efficiencies

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
1 position	\$1,559,285

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE DNA Crime Lab Support

#### Mission

Sustain an accredited DNA profiling service for the police department that is effective, efficient, and economical.

#### Overview

The DNA Crime Lab Support program assisted in expanding the services provided by the FWPD Crime Laboratory and was initiated in order to reduce processing time and create greater case efficiencies in violent crime investigations. The Fort Worth Police Department's DNA Unit recently obtained ASCLD/LAB and Texas Department of Safety accreditation and is now able to process DNA cases in-house, instead of relying solely upon outside agencies to process such cases. Having the DNA Unit will allow the FWPD to seek additional grant funding and potentially other revenue sources from other agencies. At this time, the DNA Unit is initially performing analysis for FWPD only, but is anticipating extending service to nearby police agencies in the future, serving as a potential revenue generator for the police department. The Crime Control and Prevention District FY2015 proposed budget provides funding for three positions, training, equipment and other operational costs.

### Goal

• Operate and maintain accredited DNA profiling and testing services to conduct casework examinations in an efficient manner.

#### **Performance Measures**

- Complete training for three employees so they are fully qualified to conduct DNA casework for FWPD Crime Lab
- Commence DNA profiling casework
- Number of DNA cases reported
- Number of DNA samples processed

# **Achievements**

The DNA equipment has been validated and the standard operating procedures have been written. In June 2012, the Biology Unit became accredited by ASCLD/LAB and the Texas Department of Public Safety, and was also successfully audited against the FBI Quality Assurance Standards. Since beginning internal DNA testing on casework in September 2012, the Biology Unit has provided DNA testing services on approximately 250 cases, representing a wide variety of offense types, including homicides, sexual assaults, aggravated assaults, robberies, major cases, critical police incidents, and burglaries. This testing has resulted in approximately 60 CODIS (Combined DNA Index System) hits/investigative leads for the FWPD.

The Biology Unit has provided "rush" DNA testing services for detectives and the Tarrant County District Attorney's Office, which otherwise may have cost thousands of dollars per case to process through an external laboratory. In 2013, the FWPD Crime Lab was awarded \$169,000 through the National Institute of Justice (NIJ) DNA Backlog Reduction Program that is being used for DNA training, process improvement, and the establishment of a FWPD CODIS terminal. In addition to providing DNA training to laboratory staff, qualified DNA analysts have continued to provide training to detectives, officers, and the District Attorney's office with respect to the DNA capabilities available to them through the FWPD Crime Lab.

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
3 positions	\$351,748

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Motorcycle Replacement

#### Mission

Provide the Motors Section of the Traffic Division with the proper motorcycle equipment that will allow the section to perform their designated duties.

# Overview

The Traffic Division is responsible for traffic enforcement throughout the entire city and operates with 34 authorized positions funded by the General Fund. The division is also responsible for dignitary escorts, traffic flow, and counter flow for special events held in the city. Each motorcycle is assigned to a specific officer, and is set up to meet each officer's specifications, including his/her height and reach in order to correctly fit their motorcycle. CCPD funding of this Motorcycle Replacement Program allows for proper motorcycle rotations, which should not exceed six years or 60,000 miles. Approved program funding and the established vehicle rotation schedule will ensure and optimize officer safety, operational costs, and resale value.

#### Goals

- Ensure officer safety by properly maintaining motorcycle equipment and adhering to the replacement and/or rotation schedule.
- Monitor the operational cost and resale value of motorcycle-related equipment.

- Number of motorcycles ordered
- Number of motorcycles replaced

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$196,429

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Mobile Data Computers

#### Mission

Guarantee operational readiness by equipping designated vehicles with mobile data computers.

#### Overview

Mobile data computer (MDC) technology enables patrol units to connect to law enforcement databases, offering officers instant access to information about the area for which they are assigned to patrol. MDCs are typically rugged-style laptops meant to withstand the constant use and stresses of patrolling the city.

In FY2013, CCPD funding was provided to purchase and replace 975 MDCs in patrol units after an initial research and testing phase in FY2012. The FY2015 budget is based on maintaining and replacing damaged or destroyed systems that must be replaced to ensure operational effectiveness across several areas of operation within the Police Department.

#### Goal

• Continue to purchase and install mobile data computers in order to maintain the operational readiness of the department's patrol vehicles.

- Number of MDCs purchased
- Number of MDCs installed

Proposed Personnel	Proposed Budget
0 positions	\$195,510

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Police Officer Equipment

#### Mission

Provide officers with the equipment necessary to perform daily operations, and ensure the equipment is maintained and replaced in a timely fashion.

# Overview

The Police Officer Equipment program also provides funding for the storage of data and video images captured with officer body cameras that capture valuable evidence and reduce the number false complaints against officers in criminal cases. Videos captured through the body cameras are uploaded to Evidence.com, a secure digital evidence storage system, where they can be easily stored, retrieved, and shared. Evidence.com protects the video evidence from tampering and catalogs each event for easy retrieval and evidence management.

The Police Officer Equipment program enables the FWPD to purchase and equip officers with a non-lethal electronic control device used to subdue suspects. Tasers, much like other police equipment, have a finite useful life and need to be replaced according to a set schedule. Having fully-functional tasers will reduce the number of officer-incurred injuries, thereby reducing the medical expenses and the liability associated with use-of-force situations.

# Goal

- Maintain officer safety with the use of the officer body camera system.
- Replace taser equipment and adhere to the replacement schedule of all devices.

- Number of tasers purchased
- Number of tasers issued
- Provide Evidence.com service to support all body camera systems

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$736,000

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Digital Cameras for Vehicle Replacement

#### Mission

Equip designated patrol vehicles with operational in-car digital video systems.

#### Overview

Digital in-car video systems are a critical component of the police department's operational needs as these systems provide evidence of potential criminal activity, limit the civil liabilities of officers, and document officer behavior during interactions with the public.

FWPD currently operates in-car video systems in more than 290 marked police vehicles, including all front-line patrol vehicles, Traffic Division DWI units, Commercial Vehicle Enforcement units, and 12 vehicles assigned to ZT teams.

The Digital Cameras for Vehicle Replacement program funding is critical for the purchase and replacement of digital video systems and related equipment. The goal for FY2015 is to maintain and replace damaged digital video systems that have been installed in Patrol, Traffic, Zero Tolerance, and NPO vehicles.

#### Goal

• Purchase and install in-car digital video systems and related equipment and ensure their operational readiness within designated vehicles.

- Number of in-car digital video systems purchased
- Number of in-car digital video systems installed

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$120,000

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Police Radio Systems

#### Mission

Support the city's efforts to upgrade the aging public safety radio system.

#### Overview

The city is in the process of upgrading its public safety radio system used by Police, Fire, and other departments. The current system, installed in 1992, is experiencing reliability, capacity, and coverage area issues directly related to its age and city growth. The Police Radio System program will provide the following improvements: Current generation infrastructure and radios fully supported by the manufacturer; increased emergency capacity through the use of a citywide public works radio system; increased coverage areas in southwest Fort Worth and around the Texas Motor Speedway area with the installation of two new radio sites and secure/encrypted radio communications for law enforcement.

A summary of the public safety radio system costs attributed to FWPD is as follows:

FWPD-specific equipment: (individual radios, head sets, antennas, PSAP equipment, etc.)	\$7,231,368
FWPD's share of the remaining costs of system: (FWPD accounts for 61 percent of the city's use of the radio system)	\$26,454,865
Total costs attributed to FWPD:	\$33,686,233

CCPD made a \$5,000,000 payment and financed the residual \$28,686,233. The police radio system balance was financed alongside other non-FWPD radio costs through the City of Fort Worth; CCPD did not finance the remaining balance. In FY2015, an additional \$3,104,372 will be applied to the balance. Any savings and interest associated with this project will revert back to CCPD upon the closure of the project at a rate of 61 percent of the total balance.

#### Goal

• Contribute funding for the public safety radio systems upgrade.

#### **Performance Measures**

• Radio systems upgrade completion in 2015

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$3,104,372

# EQUIPMENT, TECHNOLOGY, and INFRASTRUCTURE Facility Requirements

# Mission

Ensure adequate funding for existing and future facility needs.

#### Overview

The FY2015 budget includes funding for future police facility needs, including the renovation of the West Division expansion property, a supplemental needs assessment to identify far north and far west facilities, and a project engineering study for the colocation of the Crime Scene Search Unit's office space and blood drying room with the current Crime Lab/Property Room.

#### Goal

• Support the necessary planning and construction processes to address the department's facility needs.

- Complete the renovation of the West Division expansion in 2015
- Complete the engineering study of the Crime Scene Search Unit's office space and blood drying room

<b>Proposed Personnel</b>	<b>Proposed Budget</b>
0 positions	\$1,635,000